

**Business and Science  
Cooperation in  
Information Technology  
The CERN Case**

**15  
November  
1994**

# Distribution of CERN WWW software

Francois Fluckiger (*fluckiger@vscrna.cern.ch*)

*Tue, 15 Nov 1994 17:37:15 --100*

*Group: WWW-Talk*

Dear Colleagues,

Some of you asked about the conditions for the distribution of new versions of the CERN WWW Library of Common Code (libwww), the CERN Line Mode Browser (www) and the WWW HTTP Daemon (httpd).

The new versions will remain freely available, for general use, and at no cost.

The only change is that the material distributed will remain copyrighted by CERN. As a consequence, a copyright notice will have to appear in copies, but also, the rights of the users will be protected, in particular by preventing third parties to turn free software into proprietary software, and deny the users the rights to freely use the material`.

# Distribution of CERN WWW software

Francois Fluckiger (*fluckiger@vscrna.cern.ch*)

*Tue, 15 Nov 1994 17:37:15 --100*

*Group: WWW-Talk*

The proper copyright notice is being ratified and will be available in a few days.

We hope all those who have trusted CERN WWW software will continue to do so, and will appreciate that these conditions not only maintain the free distribution but better protect it.

Francois Fluckiger  
Leader, WWW development, CERN

**June**

**1994**

# Tim Berners-Lee



Leaving CERN to the W3C, MIT

**May**  
**1993**

# Public Domain

930430

ORGANISATION EUROPEENNE POUR LA RECHERCHE NUCLEAIRE  
**CERN** EUROPEAN ORGANIZATION FOR NUCLEAR RESEARCH

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## STATEMENT CONCERNING CERN W3 SOFTWARE RELEASE INTO PUBLIC DOMAIN

TO WHOM IT MAY CONCERN

### Introduction

The World Wide Web, hereafter referred to as W3, is a global computer networked information system.

The W3 project provides a collaborative information system independent of hardware and software platform, and physical location. The project spans technical design notes, documentation, news, discussion, educational material, personal notes, publicity, bulletin boards, live status information and numerical data as a uniform continuum, seamlessly intergated with similar information in

## STATEMENT CONCERNING CERN W3 SOFTWARE **RELEASE INTO PUBLIC DOMAIN**

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local, regional or worldwide. The documents available on a web may reside on any computer supported by that web.



# Public Domain

### Declaration

The following CERN software is hereby put into the public domain:

- W 3 basic ("line-mode") client
- W 3 basic server
- W 3 library of common code.

CERN's intention in this is to further compatibility, common practices,

CERN relinquishes all intellectual property rights to this code, both source and binary form and permission is granted for anyone to use, duplicate, modify and redistribute it.

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Geneva, 30 April 1993

W. Hoogland  
Director of Research

H. Weber  
Director of Administration

copie certifiée conforme

fait à Genève le 03-05-93



# Relinquish Property Rights

# Free Software Movement in its infancy

93

WEB is Public  
Domaine

Free Software  
Foundation



**Richard  
Stallman**

# Berlin, 3<sup>rd</sup> August 2013



## Internet Hall of Fame Award

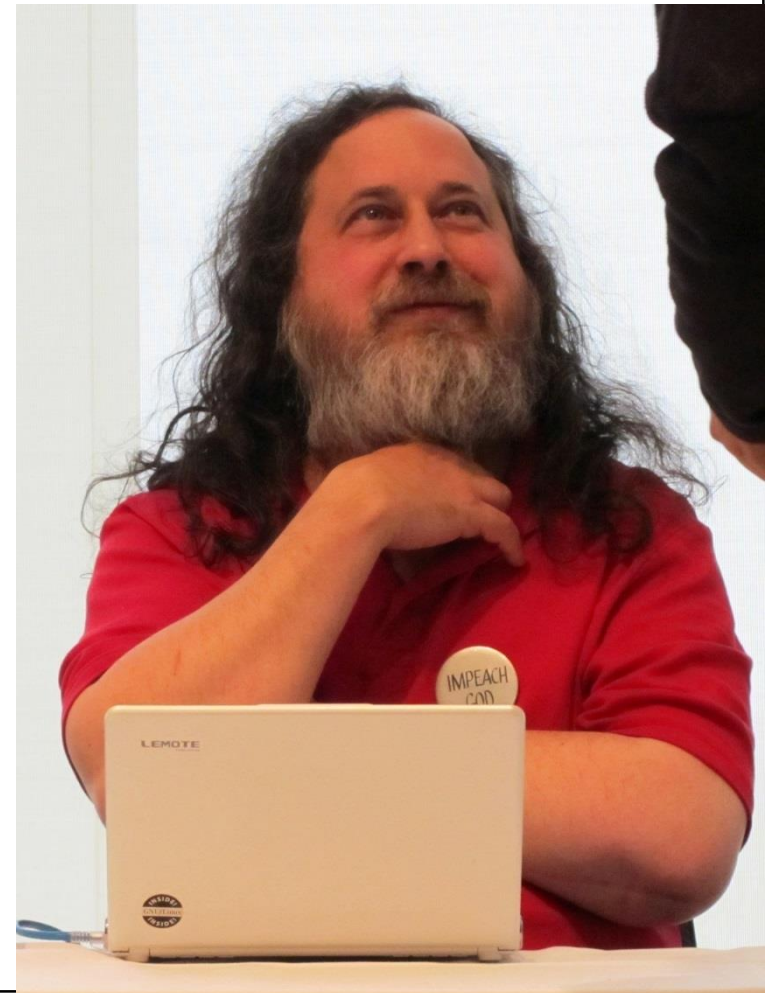
# Berlin, 3<sup>rd</sup> August 2013



# Free Software Principle

- Protect freedom by keeping ownership
- Grant **anyone** the
  - perpetual
  - irrevocable

right to use, copy,  
distribute, **modify**



# The 1<sup>st</sup> CERN Open Source Licence

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# Lessons ?

# Open source vs. Exclusive Partnership

- CERN Technology Transfer Policy
  - Favor **Dissemination** ahead of **Revenues**
- Open source may be **Collaborative**
  - **Critical mass** of **developers**
  - **Critical mass** of **users**



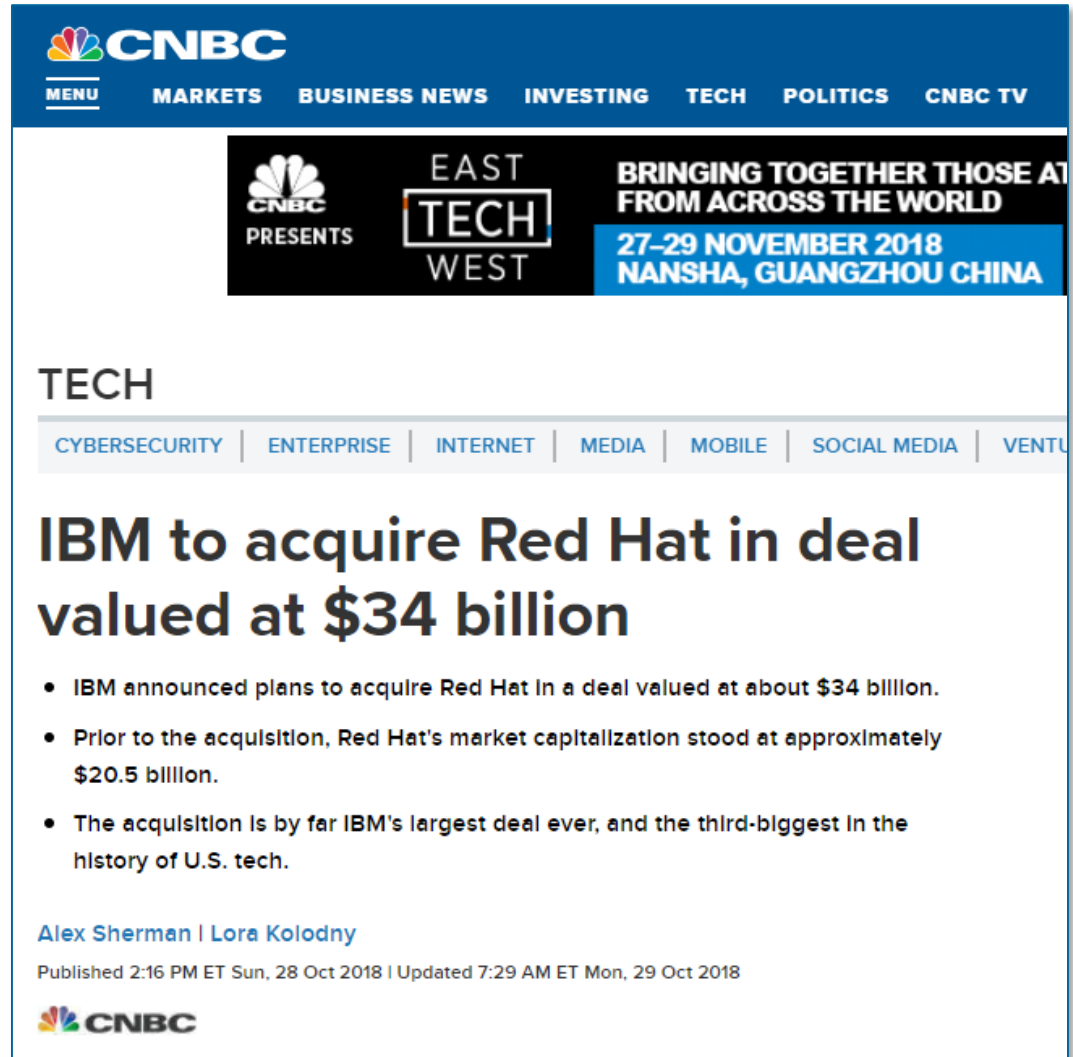


**Show me the business**

# Business with opensource

Value added  
**services**

**Distributions**  
and versioning



The screenshot shows the CNBC website interface. At the top, there is a blue navigation bar with the CNBC logo and menu items: MENU, MARKETS, BUSINESS NEWS, INVESTING, TECH, POLITICS, and CNBC TV. Below the navigation bar is a promotional banner for 'EAST TECH WEST' with the text 'BRINGING TOGETHER THOSE AT FROM ACROSS THE WORLD' and dates '27-29 NOVEMBER 2018' in 'NANSHA, GUANGZHOU CHINA'. The main content area is titled 'TECH' and has a sub-navigation bar with links for CYBERSECURITY, ENTERPRISE, INTERNET, MEDIA, MOBILE, SOCIAL MEDIA, and VENTURE. The main headline is 'IBM to acquire Red Hat in deal valued at \$34 billion'. Below the headline is a list of three bullet points: 'IBM announced plans to acquire Red Hat in a deal valued at about \$34 billion.', 'Prior to the acquisition, Red Hat's market capitalization stood at approximately \$20.5 billion.', and 'The acquisition is by far IBM's largest deal ever, and the third-biggest in the history of U.S. tech.' Below the list is the author information 'Alex Sherman | Lora Kolodny' and the publication date 'Published 2:16 PM ET Sun, 28 Oct 2018 | Updated 7:29 AM ET Mon, 29 Oct 2018'. The CNBC logo is at the bottom left of the article content.

**CNBC**

MENU MARKETS BUSINESS NEWS INVESTING TECH POLITICS CNBC TV

CNBC PRESENTS EAST TECH WEST BRINGING TOGETHER THOSE AT FROM ACROSS THE WORLD 27-29 NOVEMBER 2018 NANSHA, GUANGZHOU CHINA

TECH

CYBERSECURITY | ENTERPRISE | INTERNET | MEDIA | MOBILE | SOCIAL MEDIA | VENTURE

## IBM to acquire Red Hat in deal valued at \$34 billion

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Alex Sherman | Lora Kolodny

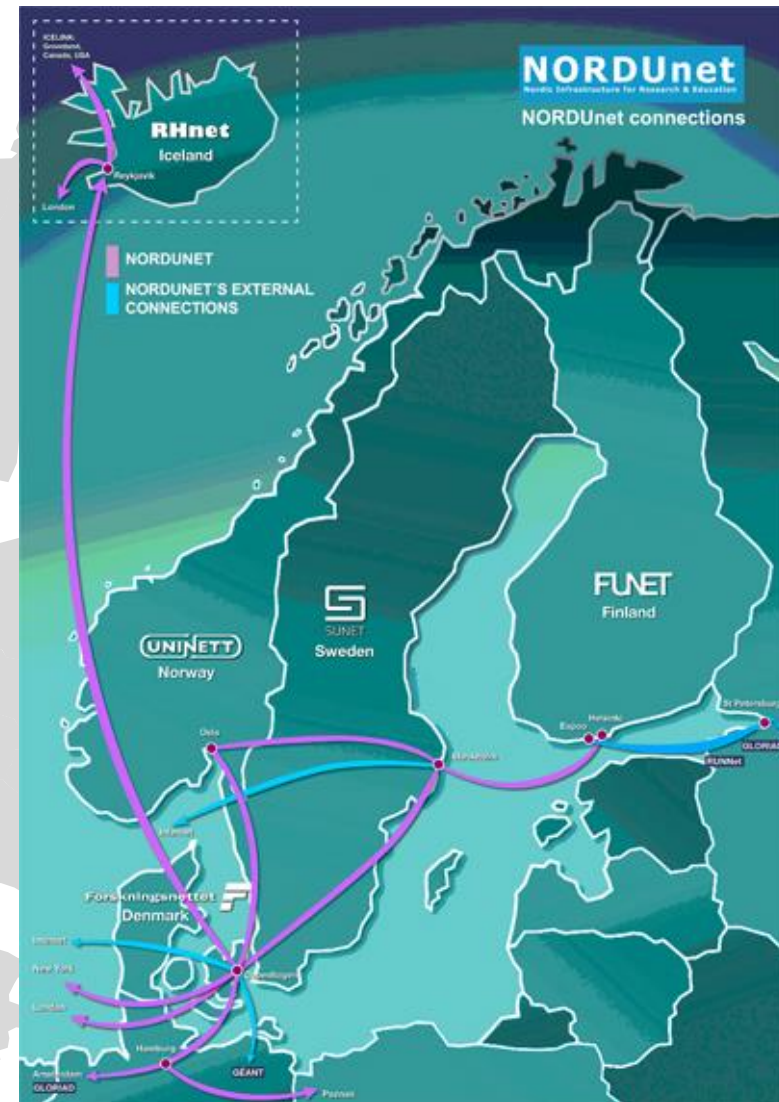
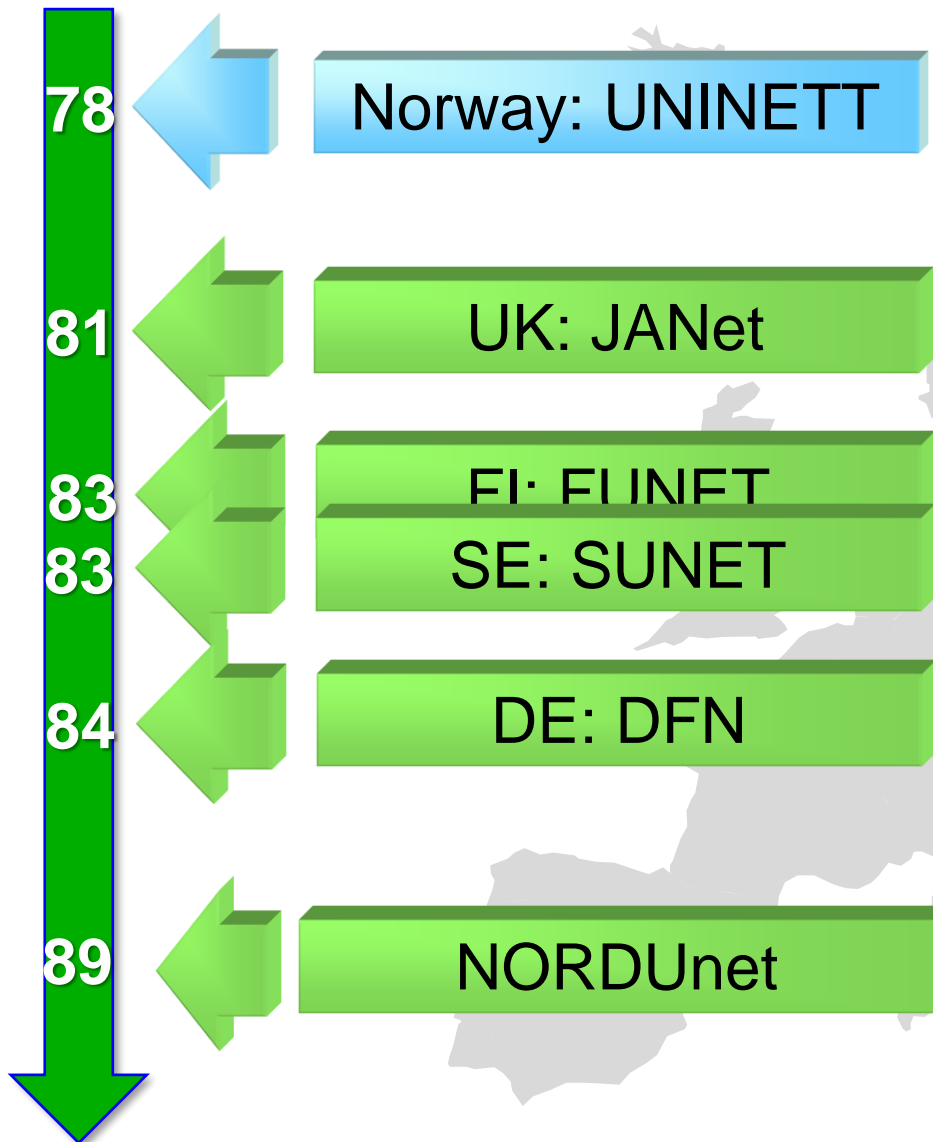
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**CNBC**

**Opensource** is the  
transfer mechanism  
of choice between  
academia and  
industry

**1980s**

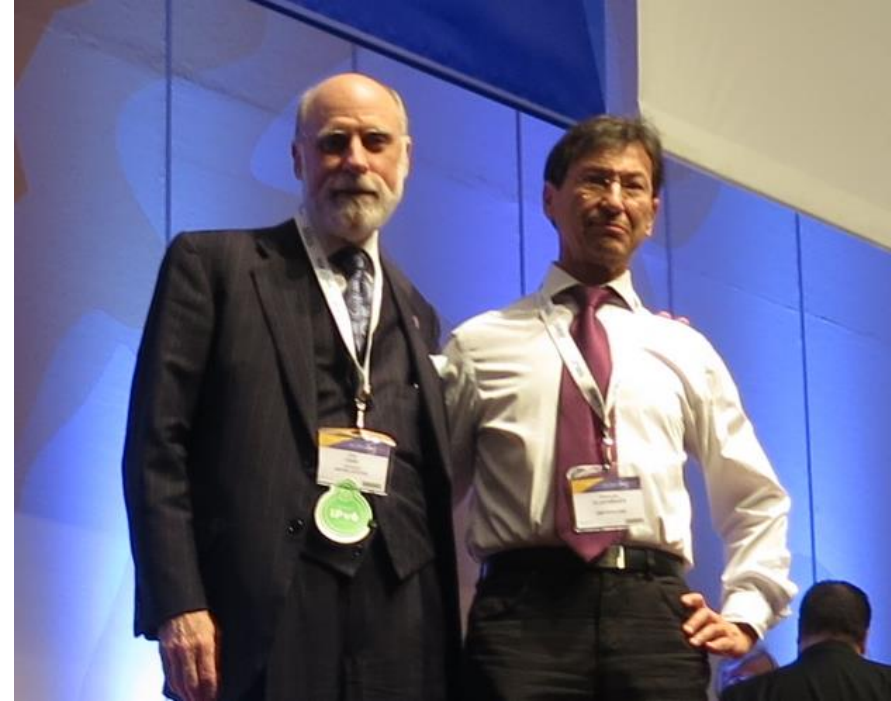
# The emergence of A&R Networks Europe



# World-wide structures

88

Creation of  
**CCIRN\***



**May 88**

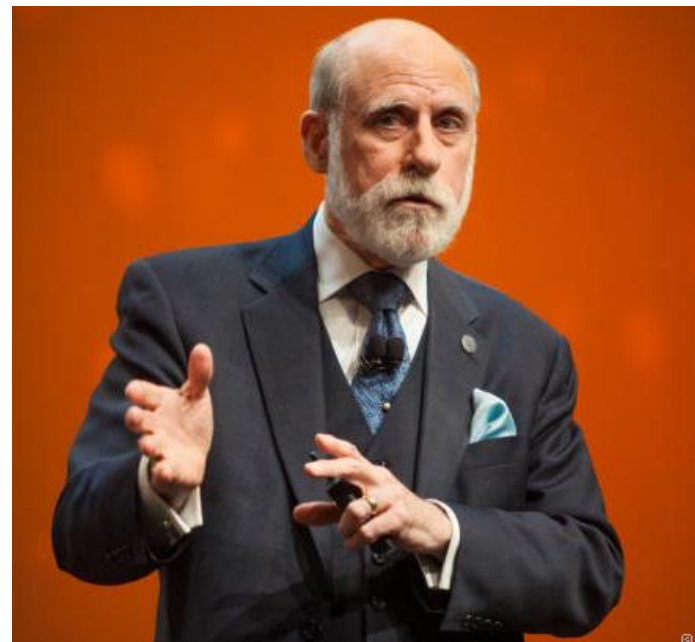
I convene the 1<sup>st</sup> meeting in Geneva

\* Coordinating Committee for Intercontinental Research Networks

# Abandon of power

88

Oct 88  
Second **CCIRN** Meeting,  
West Virginia, USA



Vint Cerf

*“You, the Europeans, should set up a structure to allocate IP addresses in Europe. It is not good we keep doing it for you.”*

# Abandon of power

88

Oct 88  
Second CCIRN\* Meeting,  
West Virginia



- My two European colleagues:  
“*Sorry, we do not foresee any future for IP in Europe.*”
- I reassured our American colleagues:  
“*CERN will look after it*”



# Europe: the Protocol War rages

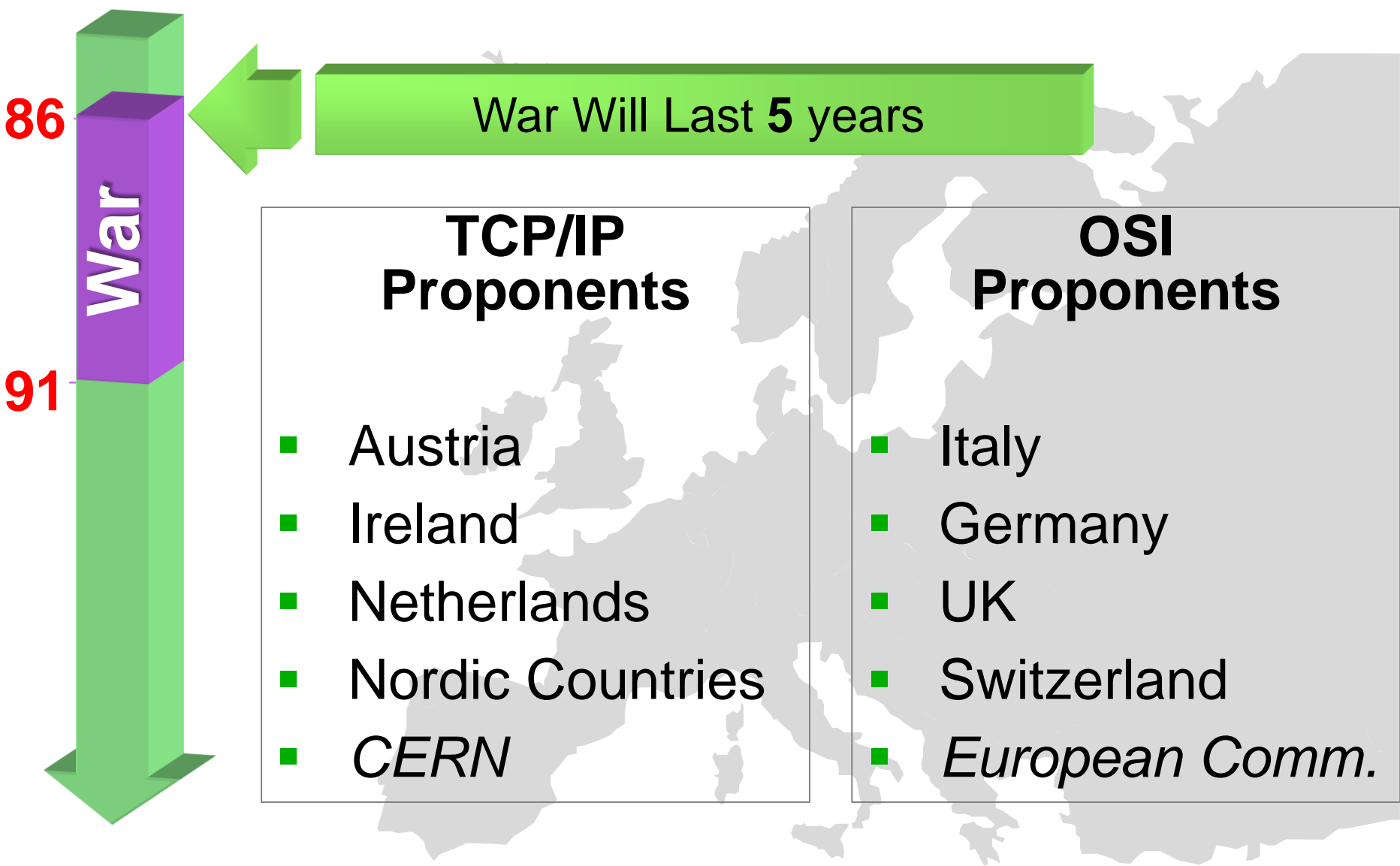
86

## TCP/IP

Proponents and opponents fight each other

- European Commission, most countries strongly opposed to **TCP/IP**
- They support the **OSI** technology
- Why?
  - TCP/IP considered as **US dominated** (giving undue edge to US industry)
  - Telecom operators (monopolies) want to **protect per-call charging**

# Europe: the Protocol War rages



# Abandon of power

88



Oct 88  
Second CCIRN\* Meeting,  
West Virginia

88



Dec 88  
I call a meeting at CERN to  
respond to American  
proposal



Six people attended

- *Mats Brunel (SE)*
- *Rob Blokzijl (NL)*
- *Daniel Karrenberg (DE)*
- *Enzo Valente (IT)*
- *Olivier Martin and myself (CERN)*

# 20 years later - Anniversary Celebration



Fluckiger

Karrenberg

Valente

Martin

Blokzijl

# Abandon of power

92

May 92  
Daniel formally  
opens the  
**RIPE NCC**



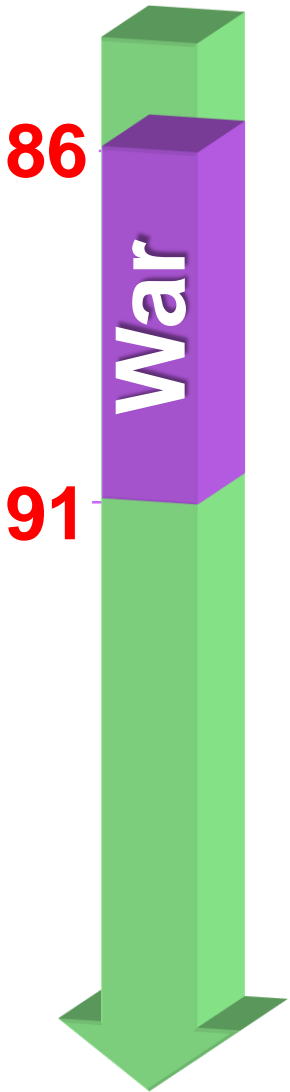
# Lessons ?

**A handful of  
civil servants  
not officially tasked  
can bring **global**  
solutions**

**More learnt ?**



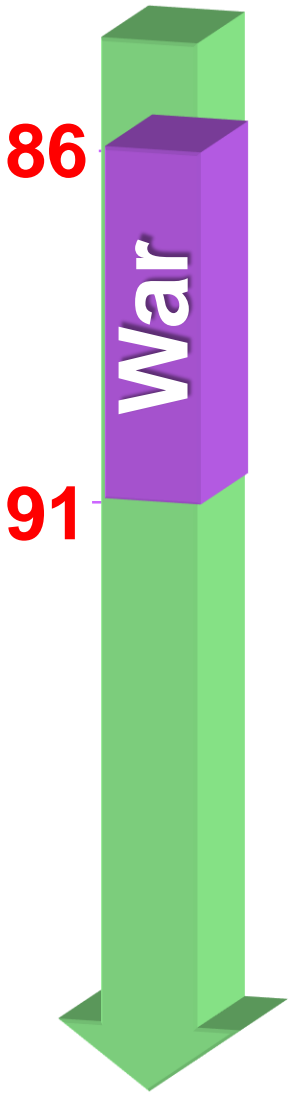
# Open vs. Proprietary



- **Open standards:**  
the way to overtake niche markets
- **Complexity** gives edge to Giant Companies
- **SMEs:** seek **Simplicity!**  
(like **IP, SMTP**)

**Show me the business**

# Business with open standards



- Key advantage for **SMEs**: product **interoperability**
- Areas of competition
  - **Ergonomics**
  - Performance
  - Services

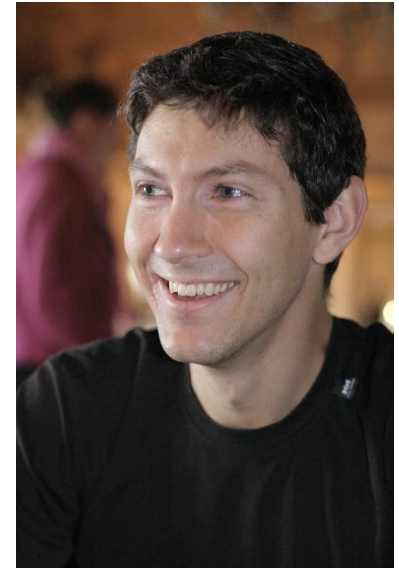
**SMEs** to favour **open**  
and **simple**  
standards

**Beware of religions  
on standards**

# An open community

01

A young student works on an Internet Standard



*Cedric Fluckiger*

- Discovers a bug in the protocol
- I tell him

*“Email the Director of that Protocol right away”*

# Lessons ?

# Internet standard process?

- **Open** to anyone
- **IETF** is the body  
(*Internet Engineering Task Force*)
- The best place to
  - Learn **Internet Technology**
  - Meet with the key players



**Send your engineers,  
PHD students to  
IETF meetings**

# The Dawning of the Web

90



TBL releases  
**First Web Server**



93



Marc Andreessen  
and Eric Bina  
release  
**MOSAIC**

First Graphical  
Browser



# Industrial Interest?

No interest

... Until

94

Netscape



**Jim Clark**

*founder, Silicon Graphics*

# In common?

- H. Hollerith
- S. Jobs
- B. Gates
- L. Page  
S. Brin
- M. Zuckerberg

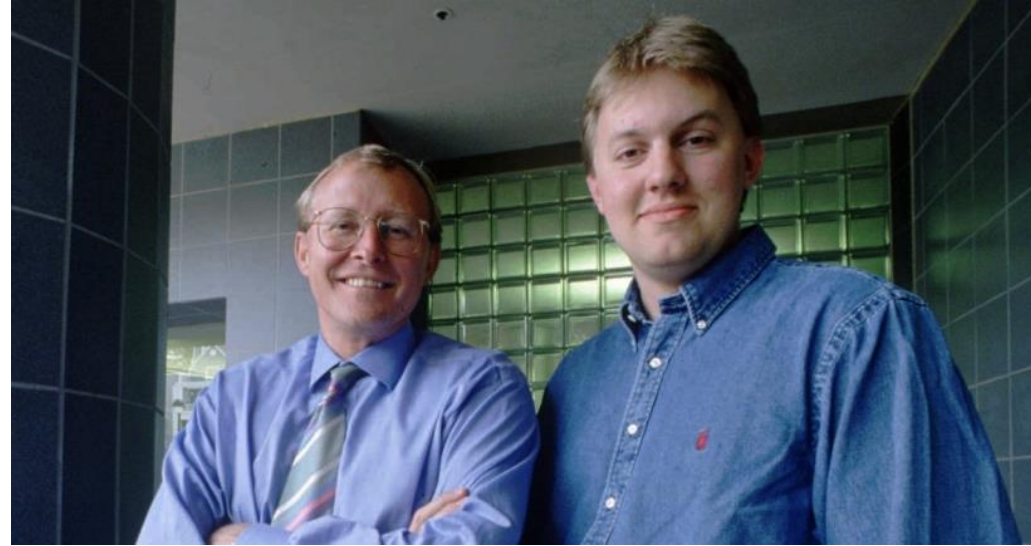


All outstanding Managers **and Technicians**

# Industrial Interest?

94

Netscape



**Jim Clark**  
*founder, Silicon Graphics*

A **Programmer**

# Lessons ?

**In IT business,  
Understanding  
Technology  
is key to success**

# Two reasons for the Web Success

**1. Think Global**

**2. Multiple Talent**





# 1. Think Global

- **Global** dimension from inception

- Even...

**Universal** (URL = **Universal** RL)

## 2. Multiple Talents



Tim was a **world-class expert** in

- Document format      designed **HTML**
- Networking              designed **HTTP**
- **Work perfectly together**

# Final Lessons ?

**Try and  
Think Global**

**Compartmentalization** of  
individuals into specialities:  
a brake on creativity

Progress often comes from  
those who **master more than one  
domain**

**Thank you**